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JAI FRONT COMIX

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#### **MEETING DOCUMENT**

From: To:	General Secretariat of the Council Working Party on Frontiers
Subject:	Futureproofing the External Borders and Accelerating Innovation

Delegations will find attached the presentation made by Frontex at the meeting of the Working Party on Frontiers of 02 May 2024 on the above-mentioned subject.





**EUROPEAN BORDER AND COAST GUARD AGENCY** 

#### Futureproofing the External Borders and Accelerating Innovation

The Capability Roadmap of the European Border and Coast Guard

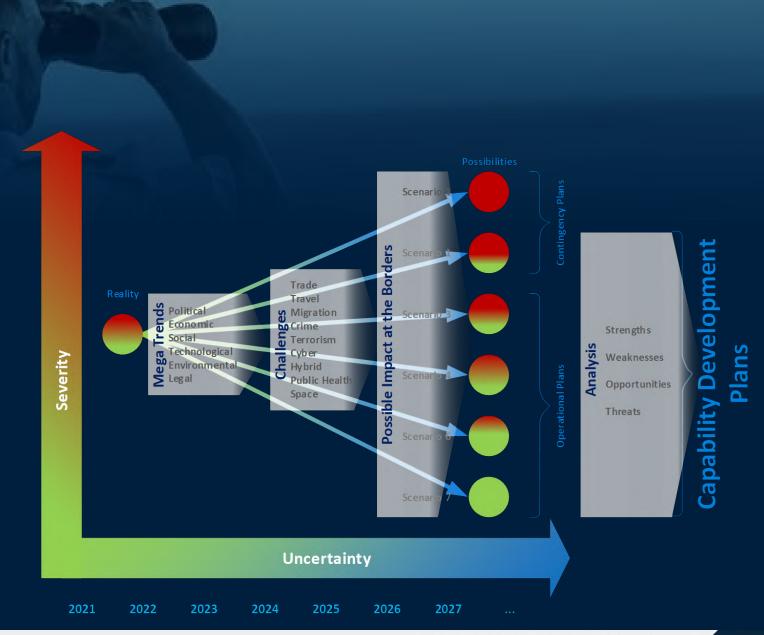
02 May 2024 Brussels, Belgium

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## Extending the Planning Horizon

Using foresight, observing the megatrends, to identify possible future scenarios supports long term investment planning in capabilities.



# A Collaborative Process that has Come Full Circle

Stakeholder feedback

**Lessons Learned** 

Methodology & Procedure

- Benchmarks in defence and space
- Keeping it simple

National & Agency Capability Development Plans

 National Integrated Border Management Strategies

First European Integrated
Border Management Strategy

Strategic Risk Analysis

Operational Risk Analysis

Quality Control Mechanisms

Operational Ambition

Research and Innovation

Second European Integrated Border

Management Strategy

- Strategic Risk Analysis
- Operational Risk Analysis
- Quality Control Mechanisms
  - Operational Ambition
  - Research and Innovation

Capability Roadmap

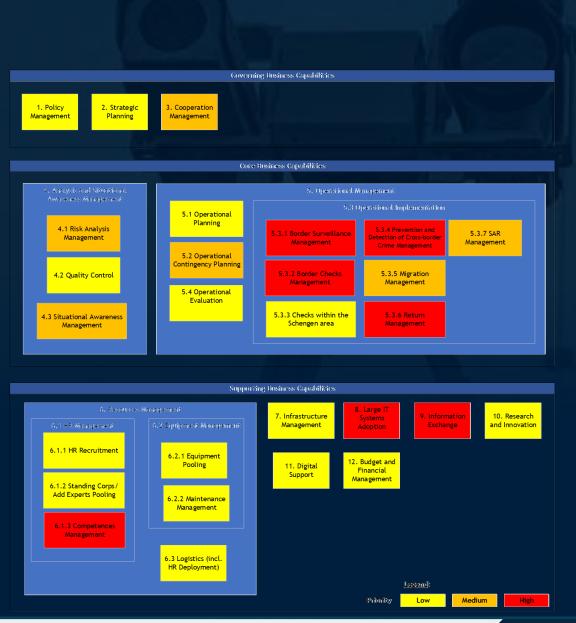
Capability Overview

- Synthesis of National and Agency Plans
- Mapping against National Integrated Border Management Programmes

# The Overview of National and Agency Capability Development Plans

Presented to the Management Board in June 2023 in the form of a heatmap, the Capability Overview provides a synthesis of current development activities across the whole European Border and Coast Guard addressing core, governing and supporting business capabilities.

This served as the basis for the deliberations in the Management Board on setting both the long term priorities for 2037 as well as key deliverables by 2027, taking into account Strategic Risk Analysis, Vulnerability Assessment and the Technical and Operational European Integrated Border Management Strategy, adopted in September 2023.





### 7 Priorities for 2037

Seamless Integrated and Interoperable European Border and Coast Guard

Integrated Information Management
Across the European Border and Coast
Guard

Strengthened Strategic Partnership and Reduced Illegal Pathways to Europe

Sustainable Operational Excellence

### Futureproofing the External Borders and Accelerating Innovation

Relevance - Resilience - Excellence

Capability Roadmap for The European Border and Coast Guard

Capability-Driven
Effects-Based
Planning Ensuring
Continuous
Relevance of
Capabilities

Sustainability and Adaptability Enabling Enduring Resilience Futureproofing through Systematic Innovation and Consistent Gradually Adopted Emerging Innovative Technologies

Improved Efficiency and Security of Border Crossing Points

Comprehensive Pan-European Network-Enabled Multipurpose Surveillance

2027

2032

2037

#### Way Forward

- Adoption of revised Methodology and Procedure for establishing National Capability Development Plans in June 2024
- Integration of the progress monitoring into the European Integrated Border Management framework
- Second to be Capability Overview to be prepared during the autumn 2024
- Annual discussions, adjustments and approval to commence as of November 2024





