Brussels, 03 May 2024

WK 6371/2024 INIT

LIMITE

JAI
FRONT
COMIX

This is a paper intended for a specific community of recipients. Handling and further distribution are under the sole responsibility of community members.

MEETING DOCUMENT

<table>
<thead>
<tr>
<th>From:</th>
<th>General Secretariat of the Council</th>
</tr>
</thead>
<tbody>
<tr>
<td>To:</td>
<td>Working Party on Frontiers</td>
</tr>
<tr>
<td>Subject:</td>
<td>Futureproofing the External Borders and Accelerating Innovation</td>
</tr>
</tbody>
</table>

Delegations will find attached the presentation made by Frontex at the meeting of the Working Party on Frontiers of 02 May 2024 on the above-mentioned subject.
Futureproofing the External Borders and Accelerating Innovation

The Capability Roadmap of the European Border and Coast Guard

02 May 2024
Brussels, Belgium

cdp@frontex.europa.eu
Titled “A Strengthened European Border and Coast Guard, Built on Trust, to Protect and Connect Europe”, the Technical and Operational Strategy was adopted by the Agency’s Management Board in September 2023, setting the 2027 ambition for operations, returns and capability development.
Extending the Planning Horizon

Using foresight, observing the megatrends, to identify possible future scenarios supports long term investment planning in capabilities.
A Collaborative Process that has Come Full Circle

- Stakeholder feedback
- Lessons Learned
- Methodology & Procedure
- National & Agency Capability Development Plans
- National & Agency Capability Roadmap
- Capability Overview

- Second European Integrated Border Management Strategy
  - Strategic Risk Analysis
  - Operational Risk Analysis
  - Quality Control Mechanisms
  - Operational Ambition
  - Research and Innovation

- Synthesis of National and Agency Plans
- Mapping against National Integrated Border Management Programmes

- Benchmarks in defence and space
- Keeping it simple
- National Integrated Border Management Strategies
- First European Integrated Border Management Strategy
- Strategic Risk Analysis
- Operational Risk Analysis
- Quality Control Mechanisms
- Operational Ambition
- Research and Innovation

FRONTEx
EUROPEAN BORDER AND COAST GUARD AGENCY
The Overview of National and Agency Capability Development Plans

Presented to the Management Board in June 2023 in the form of a heatmap, the Capability Overview provides a synthesis of current development activities across the whole European Border and Coast Guard addressing core, governing and supporting business capabilities.

This served as the basis for the deliberations in the Management Board on setting both the long term priorities for 2037 as well as key deliverables by 2027, taking into account Strategic Risk Analysis, Vulnerability Assessment and the Technical and Operational European Integrated Border Management Strategy, adopted in September 2023.
7 Priorities for 2037

- Seamless Integrated and Interoperable European Border and Coast Guard
- Integrated Information Management Across the European Border and Coast Guard
- Strengthened Strategic Partnership and Reduced Illegal Pathways to Europe
- Sustainable Operational Excellence
- Gradually Adopted Emerging Innovative Technologies
- Improved Efficiency and Security of Border Crossing Points
- Comprehensive Pan-European Network-Enabled Multipurpose Surveillance

Futureproofing the External Borders and Accelerating Innovation

Relevance - Resilience - Excellence

Capability Roadmap for The European Border and Coast Guard

- Capability-Driven Effects-Based Planning Ensuring Continuous Relevance of Capabilities
- Sustainability and Adaptability Enabling Enduring Resilience
- Futureproofing through Systematic Innovation and Consistent Excellence

2027 2032 2037
Way Forward

- Adoption of revised Methodology and Procedure for establishing National Capability Development Plans in June 2024
- Integration of the progress monitoring into the European Integrated Border Management framework
- Second to be Capability Overview to be prepared during the autumn 2024
- Annual discussions, adjustments and approval to commence as of November 2024
Futureproofing the External Borders and Accelerating Innovation

The Capability Roadmap of the European Border and Coast Guard

02 May 2024
Brussels, Belgium

cdp@frontex.europa.eu